

COMPETENCE  
FAULT MANAGEMENT  
STRESS  
SECURITY  
TIME  
ASSAULT  
SECURITY  
DOUBLE-SHIFTING  
TRAINING  
APATHY  
SKILLS

HEALTH  
SAFETY

HEALTH AND WELLBEING  
RAIL AND ROAD RISK  
LINESIDE EQUIPMENT  
APATHY

POSSESSION  
MANAGEMENT  
SEATING  
FREIGHT  
BRIEFINGS  
RIDDER

WORKLOAD  
SKILLS

TRAIN DISPATCH  
LINESIDE EQUIPMENT  
WORKLOAD  
RISK  
SUB-STANDARD  
INFRASTRUCTURE  
PPE  
TRAIN DISPATCH  
EXPERIENCE  
ROLLING STOCK MANAGEMENT  
INVESTIGATIONS

LEVEL-CROSSING  
DECISION  
DRIVING  
COMMUNICATION  
ENVIRONMENTAL  
CAB-DESIGN  
MAINTENANCE  
UNDER  
REPORTING  
SIGNALLING

# Certificate of Membership Novus Rail Ltd

Membership number

**C1138**

This Certificate is valid until

**31<sup>st</sup> March 2018**

Company registration number

**4259756**

**Kerry Dolan**  
Acting Head of CIRAS

**David Morris**  
CIRAS Committee Chairman

**ANOTHER LINE OF DEFENCE**